

HOUSE OF FRIENDSHIP OPERATING BUDGET 2026/27							
	2024/25	2025/26	2025/26	\$ Change		\$ Change	\$ Change
	Actual	Budget	Actual	Actual vs Budget	2026/27 Budget	Budget vs. Actual	Budget vs Budget
INCOME							
REGION-FEE FOR SERVICE	\$1,426,013	\$1,504,347	\$1,615,787	\$111,440	\$1,504,347	(\$111,440)	\$0
REGION-SHELTER/HOUSING SUBSIDY	\$5,108,300	\$4,832,149	\$5,097,371	\$265,222	\$4,804,599	(\$292,772)	(\$27,550)
ONTARIO GOV'T	\$8,781,029	\$8,705,439	\$8,786,349	\$80,910	\$9,275,237	\$488,888	\$569,798
FEDERAL GOV'T & CMHC	\$57,194	\$730,000	\$728,932	(\$1,068)	\$360,124	(\$368,808)	(\$369,876)
MUNICIPAL GOV'T	\$269,987	\$268,566	\$275,650	\$7,084	\$274,249	(\$1,401)	\$5,683
CLIENT INCOME	\$273,904	\$260,000	\$261,496	\$1,496	\$233,750	(\$27,746)	(\$26,250)
OTHER GRANTS & AGREEMENTS	\$2,108,832	\$2,042,315	\$4,337,080	\$2,294,765	\$4,287,416	(\$49,664)	\$2,245,101
FRIENDSHIP FUND INCOME	\$30,000	\$30,000	\$30,000	\$0	\$30,000	\$0	\$0
MISC. INCOME	\$311,024	\$168,720	\$184,818	\$16,098	\$168,000	(\$16,818)	(\$720)
PROGRAM/PROJECT DESIG.DONATIO	\$1,683,884	\$1,034,000	\$1,582,556	\$548,556	\$966,500	(\$616,056)	(\$67,500)
GENERAL DONATIONS *	\$2,399,642	\$2,966,000	\$2,347,155	(\$618,845)	\$2,978,500	\$631,345	\$12,500
TOTAL INCOME	\$22,449,809	\$22,541,536	\$25,247,194	\$2,705,658	\$24,882,722	(\$364,472)	\$2,341,186
Memo only -- Base Budget Donations	\$4,083,526	\$4,000,000	\$3,929,711	(\$70,289)	\$3,945,000	\$15,289	(\$55,000)
EXPENSES							
WAGES	\$13,186,443	\$13,708,839	\$14,010,955	\$302,116	\$15,312,038	\$1,301,083	\$1,603,199
BENEFITS	\$2,026,903	\$2,363,058	\$2,313,526	(\$49,532)	\$2,677,287	\$363,761	\$314,229
OTHER LABOUR	\$1,437,984	\$1,464,300	\$1,487,725	\$23,425	\$1,457,800	(\$29,925)	(\$6,500)
STAFF EDUCATION	\$136,117	\$157,500	\$152,807	(\$4,693)	\$180,700	\$27,893	\$23,200
FOOD	\$421,949	\$440,000	\$562,487	\$122,487	\$511,100	(\$51,387)	\$71,100
PROGRAM	\$924,663	\$915,600	\$775,910	(\$139,690)	\$676,466	(\$99,444)	(\$239,134)
VEHICLES & TRANS	\$89,621	\$96,600	\$95,127	(\$1,473)	\$122,630	\$27,503	\$26,030
MORTGAGE & RENT	\$900,603	\$844,691	\$991,702	\$147,011	\$993,306	\$1,604	\$148,615
UTILITIES	\$338,184	\$299,500	\$338,784	\$39,284	\$289,500	(\$49,284)	(\$10,000)
TAXES	\$48	\$0	\$48	\$48	\$0	(\$48)	\$0
INSURANCE	\$135,072	\$135,742	\$157,903	\$22,161	\$150,126	(\$7,777)	\$14,384
MAINT & REPAIR	\$1,121,511	\$926,500	\$1,039,135	\$112,635	\$945,500	(\$93,635)	\$19,000
EQUIP & FURN	\$116,223	\$123,250	\$188,076	\$64,826	\$197,519	\$9,443	\$74,269
CONSUMABLE SUPPLIES	\$151,861	\$138,500	\$164,132	\$25,632	\$154,927	(\$9,205)	\$16,427
OFFICE SUPPLIES & SERVICES	\$24,344	\$25,300	\$30,762	\$5,462	\$32,097	\$1,335	\$6,797
COMPUTER SUPPLIES & SERVICES	\$219,276	\$212,800	\$252,281	\$39,481	\$557,300	\$305,019	\$344,500
POSTAGE	\$50,984	\$52,500	\$26,998	(\$25,502)	\$50,500	\$23,502	(\$2,000)
PRINTING-EXTERNAL	\$89,315	\$58,050	\$58,057	\$7	\$57,350	(\$707)	(\$700)
PRINTING-INTERNAL	\$11,172	\$14,750	\$11,287	(\$3,463)	\$12,850	\$1,563	(\$1,900)
PROMOTION	\$11,988	\$23,000	\$14,755	(\$8,245)	\$23,000	\$8,245	\$0
TELEPHONE	\$57,043	\$62,450	\$52,622	(\$9,828)	\$66,450	\$13,828	\$4,000
INTEREST & BANK CHRGS	\$95,112	\$56,200	\$59,020	\$2,820	\$64,000	\$4,980	\$7,800
OUTSOURCING FEES	\$33,768	\$50,000	\$49,819	(\$181)	\$190,000	\$140,181	\$140,000
AUDIT FEES	\$22,615	\$23,630	\$23,630	\$0	\$25,550	\$1,920	\$1,920
OTHER PROF. FEES	\$119,656	\$95,600	\$245,187	\$149,587	\$107,983	(\$137,204)	\$12,383
SPECIAL EVENTS	\$71,422	\$86,000	\$119,806	\$33,806	\$90,500	(\$29,306)	\$4,500
MISC. EXPENSE	\$105,986	\$113,500	\$69,080	(\$44,420)	\$131,000	\$61,920	\$17,500
CAPITAL EXPENSE	\$0	\$0	\$500,000	\$500,000	\$0	(\$500,000)	\$0
RESERVE EXPENSE	\$452,128	\$53,676	\$1,303,676	\$1,250,000	\$53,676	(\$1,250,000)	\$0
TOTAL EXPENSES	\$22,351,991	\$22,541,536	\$25,095,297	\$2,553,761	\$25,131,155	\$35,858	\$2,589,619
EXCESS/(DEFICIT)	\$97,818	\$0	\$151,897	\$151,897	(\$248,433)	(\$400,330)	(\$248,433)